

[Skip to Main Content](#)

Katten

Katten Muchin Rosenman LLP

Michael R. Callahan

Of Counsel

michael.callahan@kattenlaw.com

Chicago

p +1.312.902.5634

f +1.312.902.1061



Overview

To access Michael's presentations and PowerPoint materials, please click on "Presentations" above.

Michael R. Callahan assists hospital, health system and medical staff clients on a variety of health care legal issues related to accountable care organizations (ACOs), patient safety organizations (PSOs), health care antitrust issues, Health Insurance Portability and Accountability Act (HIPAA) and regulatory compliance, accreditation matters, general corporate transactions, medical staff credentialing and hospital/medical staff relations.

Michael's peers regard him as "one of the top guys [...] for credentialing—he's got a wealth of experience" and that he is "a great attorney" for his work with health care systems and medical staff around the country (*Chambers USA*). His clients describe him as a "prominent healthcare practitioner" for his experience in hospital-physician relationships, including disciplinary hearings, peer review and risk management (*Chambers USA*). Additionally, his clients describe him as "always responsive and timely with assistance," and say he is "informed, professional and extremely helpful" and "would recommend him without reservation" (*Chambers USA*). Michael's clients also commend his versatility, and say "He is willing to put on the hat of an executive or entrepreneur while still giving legal advice," according to *Chambers USA*.

He is a frequent speaker on topics including ACOs, health care reform, PSOs, health care liability and peer review matters. He has presented around the country before organizations such as the American Health Lawyers Association, the American Medical Association, the American Hospital Association, the American Bar Association, the American College of Healthcare Executives, the National Association Medical Staff Services, the National Association for Healthcare Quality and the American Society for Healthcare Risk Management.

Practices

Antitrust and Competition
Privacy, Data and Cybersecurity
Corporate

Industries

FOCUS: Health Care
Clinical Integration and Managed Care
Health Care Litigation
Health Care Regulatory and Compliance
Hospital-Physician Relations and Medico-Legal
Health Information Privacy and Security

Michael recently served as chair of the Medical Staff Credentialing and Peer Review Practice Group of the American Health Lawyers Association. He also was appointed as the public member representative on the board of directors of the National Association Medical Staff Services.

He was an adjunct professor in DePaul University's Master of Laws in Health Law Program, where he taught a course on managed care. After law school, he served as a law clerk to Justice Daniel P. Ward of the Illinois Supreme Court.

Shown below is a selection of Michael's engagements.

Recognition

Super Lawyers, Illinois, 2005–2019

Best Lawyers in America, 1991–2019

Chambers USA - Top Ranked, 2005–2018

AV Preeminent Peer Review Rating by LexisNexis Martindale-Hubbell

Illinois Association Medical Staff Services Leadership Award

Illinois Association Medical Staff Services Leadership Award, 1995

New York State Association for Medical Staff Services

New York State Association for Medical Staff Services, Honorary Lifetime Member

LAF Katten José de Diego Legal Clinic Volunteer of the Year

LAF Katten José de Diego Legal Clinic Volunteer of the Year, 2017

Education

- JD, DePaul University College of Law
- BA, Northern Illinois University

Bar Admissions

- Illinois

Court Admissions

- US District Court, Northern District of Illinois
- US Court of Appeals, Seventh Circuit

Advisories

July 23, 2018

Illinois Appellate Court Upholds Privilege Protections Under the Patient Safety and Quality Improvement Act of 2005

February 22, 2017

Florida Supreme Court Rules That Hospital "Adverse Medical Incidents" Reported to a PSO Are Not Privileged From Discovery: Impact on Participating Providers and PSOs

June 7, 2016

Illinois Supreme Court Upholds "Willful and Wanton" Immunity Protection in Peer Review Cases

March 22, 2016

OCR Kicks Off HIPAA Audits After Issuing Two Major Settlements

February 22, 2016

Illinois Supreme Court Rules Physician's Application File and Data Bank Report Information Discoverable in a Negligent Credentialing Lawsuit

June 17, 2013

PSO Reminder: Hospitals Need to Contract with a PSO in Order to Participate in State Insurance Exchanges

January 29, 2013

Final HIPAA Rule Has Sweeping Impact on Covered Entities and Business Associates

June 7, 2012

Illinois Appellate Court Upholds Application of Patient Safety Act to Deny Access to State's Subpoena for Walgreens' Medication Error Incident Reports

November 10, 2011

CMS Issues Final ACO Regulations

April 12, 2011

Government Issues Eagerly Awaited Proposed ACO Regulations

August 31, 2009

HHS Issues Security Breach Notice Rule

August 12, 2009

NPDB Renders Opinion on Standard for Required Data Bank Reports

July 23, 2009

Illinois Adopts New Medical Staff Summary Suspension Standard

July 25, 2008

Duty to Disclose in Illinois After Kadlec

May 8, 2008

Kadlec Decision Reversed

November 2007

Illinois Appellate Court Upholds \$8 Million Negligent Credentialing Verdict for Hospital's Failure to Follow Credentialing Criteria

November 2007

The Joint Commission Has Spoken on MS.1.20 — Now What?

Articles

January 10, 2019

Author, Three Important Hospital Actions Concerning Incident Report Discovery

September 29, 2016

Author, Improving Patient Safety Reporting With the Common Formats: Common Data Representation for Patient Safety Organizations, *Journal of Biomedical Informatics*

April 6, 2016

Author, Patient Safety Organizations: What Every MSP Must Know, *NAMSS Synergy*

February 29, 2016

Author, Questioning Discoverable Data In Negligent Credentialing Suits, *Law360*

July 20, 2015

Co-author, Protecting Patient Safety Is Critical, *Children's Hospitals Today*

February 2009

Eliminating Negligence in Physician Credentialing

January 29, 2009

Ask the expert: What would you consider or define as a privilege restriction and who can or should be able to impose such a restriction?

March/April 2008

Illinois Appellate Court Upholds \$8 Million Negligent Credentialing Verdict for Hospital's Failure to Follow Credentialing Criteria

March 2008

10 Steps to Protect Sensitive Practitioner Data

January 2008

Be Aware of Temporary Reappointment Option

December 2007

Keeping the Medical Staff in Compliance with Federal Laws

October 2007

Put Board Certification in Context When Privileging MDs

July 2007

Know Your Facility's Exclusive Contracts

June 22, 2007

Hospital Counsel vs. Medical Staff Counsel: Conflicting Perspectives on Current Medical Staff Legal Issues

June 2007

Medical Resident On Board: Privileging for Visiting Practitioners

June 2007

Use Caution When Negotiating NPDB and Other Reports

January 2007

Use Your Wellness Committee When Dealing with Drug-Impaired Docs

December 2006

Consider Medical Staff Membership Options for Low-Volume Providers

November 2006

Keep Legal Implications in Mind When Constructing a Proctoring Program

Books

March 4, 2015

Contributing Author, *Economic Credentialing – An Idea Whose Time Has Come?*, *Redesign the Medical Staff Model: A Guide to Collaborative Change*

March 4, 2015

Contributing Author, *How to Avoid Negligent Credentialing Liability*, *Redesign the Medical Staff Model: A Guide to Collaborative Change*

Newsletters

April 2017

Health Care Perspectives

March 2016

Health Care Perspectives

May 2015

Health Care Perspectives

November 2011

Health Care Credentialing Update

November 2011

Health Care Update

October 2010

Health Care Update

October 2010

Health Care Credentialing Update

October 2009

Health Care Update

October 2009

Health Care Credentialing Update

Firm News

January 24, 2019

Super Lawyers Lists Honor 50 Katten Attorneys in Illinois

July 23, 2018

Michael Callahan Quoted on Patient Safety Act Privilege Decision

May 3, 2018

Katten Rated as Leading Law Firm by *Chambers USA* 2018

January 25, 2018

Katten Attorneys Recognized in 2018 Illinois Super Lawyers, Rising Stars Lists

January 22, 2018

Michael Callahan Quoted on Physician Whistleblower Protections

May 30, 2017

Katten Recognized as Leading Law Firm by *Chambers USA* 2017

March 1, 2017

Michael Callahan Quoted on Legal Issues in the Peer Review Process

January 13, 2017

Katten Attorneys Recognized in 2017 Illinois *Super Lawyers*, Rising Stars Lists

August 15, 2016

79 Katten Attorneys Selected for *Best Lawyers in America*® 2017

August 2016

Michael Callahan Featured in "New PSO Guidance Raises Questions Over Patient Safety Work Product Privilege" White Paper

July 2016

Michael Callahan Quoted on Voluntary and Paid Proctors

May 27, 2016

Chambers USA 2016 Distinguishes 22 Katten Practices and 50 Attorneys

March 2016

Michael Callahan Quoted in "Utilizing Proctors for Competency Evaluations" White Paper

January 8, 2016

Forty-Seven Katten Attorneys Recognized in 2016 Illinois *Super Lawyers* List

December 1, 2015

Partner Michael Callahan Quoted on Privilege Issues Surrounding Patient Safety Activities

August 17, 2015

91 Katten Attorneys Recognized in *Best Lawyers in America*® 2016

May 20, 2015

Katten Attains 22 Practice and 58 Attorney Rankings by *Chambers USA* 2015

April 22, 2015

Partner Michael Callahan Quoted on Responsible Health Care Credentialing

January 12, 2015

Fifty-Three Katten Attorneys Recognized in 2015 Illinois *Super Lawyers* List

October 24, 2014

Partner Michael Callahan Quoted in *Healthcare Risk Management Review* Article on Healthcare Reform Effects on Providers

August 18, 2014

85 Katten Attorneys Named to *Best Lawyers in America*® 2015

June 9, 2014

Partner Michael Callahan Comments on Changes to *NPDB Guidebook* in *Medical Staff Briefing*

May 23, 2014

Chambers USA 2014 Distinguishes 24 Katten Practices and 54 Attorneys

January 30, 2014

Partner Michael Callahan Discusses Issues Facing Medical Boards in *Credentialing & Peer Review Legal Insider*

January 13, 2014

Fifty-Four Katten Attorneys Recognized in 2014 Illinois *Super Lawyers* List

January 6, 2014

Michael Callahan Comments on Compliance Challenges for ACOs

January 6, 2014

Michael Callahan Quoted on Proposed Changes to the National Practitioner Data Bank

November 6, 2013

Partner Michael Callahan Discusses Medical Staff Drug and Alcohol Testing with *Healthcare Risk Management*

August 15, 2013

83 Katten Attorneys Lauded in *Best Lawyers in America*® 2014

June 4, 2013

Partner Michael Callahan Discusses Da Vinci Robotic Surgery Lawsuits with *Credentialing & Peer Review Legal Insider*

June 4, 2013

Partner Michael Callahan Quoted in *American Medical News* on Managing Medical Staff Conflicts

May 24, 2013

Chambers USA 2013 Recognizes 24 Katten Practices and 49 Attorneys

January 4, 2013

Sixty-Nine Katten Attorneys Included on 2013 Illinois *Super Lawyers* List

November 19, 2012

Partner Michael Callahan Quoted in *American Medical News* on Court Interpretations of Patient Safety Act

August 24, 2012

80 Katten Attorneys Named to *Best Lawyers in America*® 2013 Guide

August 22, 2012

Partner Michael Callahan Quoted in *Credentialing & Peer Review Legal Insider* on Protecting Peer Review Information

June 7, 2012

Chambers USA 2012 Distinguishes 19 Katten Practices and 45 Attorneys

February 28, 2012

Eighty-Six Katten Attorneys Named 2012 Illinois Super Lawyers

January 23, 2012

Partner Michael Callahan Quoted in *American Medical News* on Conflicts Between Hospital Employment Contracts and Medical Staff Bylaws

September 14, 2011

Partner Michael Callahan Quoted in *Chicago Tribune* Regarding New Regulations Allowing More Liberal Hospital Visitation Policies

September 12, 2011

75 Katten Attorneys Named to *Best Lawyers in America*® 2012 Guide

June 10, 2011

Katten Earns Recognition for 17 Practices and 44 Attorneys in 2011 *Chambers USA* Guide

October 7, 2010

Partner Michael Callahan Quoted in BNA Health Law Reporter on Tortious Interference Case

September 2010

Partner Michael Callahan Quoted in Medical Staff Briefing on Medical Staff Mergers

August 9, 2010

70 Katten Attorneys Named to *Best Lawyers in America*® 2011

July 2010

Partner Michael Callahan Quoted in *Credentialing & Peer Review Legal Insider* on PSO Reporting

June 24, 2010

Katten Lands 16 Practices and 39 Attorneys in *Chambers USA* Guide

April 22, 2010

Partner Michael Callahan Quoted in *HealthLeaders* on Compensation for Medical Staff Leaders

March 2010

Partner Michael Callahan Quoted in *Medical Staff Briefing* on Joint Commission Draft

March 2010

Partner Michael Callahan Quoted in *Credentialing and Peer Review Legal Insider* on Preventing Hearings

February 2010

Partner Michael Callahan Quoted in *Medical Staff Briefing* on Expectations for Governing Boards

January 11, 2010

Partner Michael Callahan Quoted in *Modern Healthcare* on new Joint Commission Standards

January 4, 2010

Partner Michael Callahan Quoted in HealthLeaders Media on a New Joint Commission Medical Staff Standard

November 2009

Partner Michael Callahan Quoted in *Credentialing and Peer Review Legal Insider* on Fair Hearings

October 2009

Michael Callahan Quoted in *Medical Staff Briefing*

August 5, 2009

66 Katten Attorneys Named to 2010 List of *Best Lawyers in America*®

July 2009

Partner Michael Callahan Quoted in *Credentialing & Peer Review Legal Insider* on Apparent Agency Claims

June 12, 2009

Katten Lands 14 Practices and 37 Attorneys in *Chambers USA* Guide

March 16, 2009

Partner Michael Callahan Quoted in *American Medical News* on Economic Credentialing Ruling

February 9, 2009

Partner Michael Callahan Quoted in *Medical Staff Briefing* on Physician Lawsuits

November 2008

Partner Michael Callahan Quoted in *Credentialing & Peer Review Legal Insider* on Medical Staff Bylaws

October 6, 2008

Partner Michael Callahan Quoted in *American Medical News* on Medical Staff Bylaws Case

September 23, 2008

50 Katten Attorneys Named to 2009 List of *Best Lawyers in America*®

August 27, 2008

Partner Michael Callahan Presents Webinar on "Poliner Decision Reversed"

July 2008

Partner Michael Callahan Quoted in *Medical Staff Briefing* on Exclusive Contracts

June 13, 2008

Katten Lands 14 Practices and 32 Attorneys in *Chambers USA* Guide

June 2008

Partner Michael Callahan Quoted in *Medical Staff Briefing*

June 2008

Partner Michael Callahan Quoted in *Credentialing and Peer Review Legal Insider* on ED Coverage

April 28, 2008

Partner Michael Callahan Quoted in *AMNews* on Court Decision

April 28, 2008

Partner Michael Callahan Quoted in *AMNews* on Court Decision

April 2008

Partner Michael Callahan Quoted in *Credentialing and Peer Review Legal Insider*

February 11, 2008

Partner Michael Callahan Quoted in *American Medical News* on Medical Staff Bylaw Issues

October 31, 2007

46 Katten Attorneys Named to 2008 List of *Best Lawyers in America*®

October 24, 2007

Partner Michael Callahan Quoted in *Credentialing and Peer Review Legal Insider* on Board Certification for MDs

August 30, 2007

Joint Commission Response to Open Letter

August 22, 2007

Open Letter to the Joint Commission Regarding MS.1.20.

June 15, 2007

Katten Lands 15 Practices and 28 Attorneys in *Chambers USA* Guide

June 7, 2006

Katten Lands 12 Practices and 24 Attorneys in *Chambers USA* Guide

Presentations

March 7, 2019

Presenter | The Intersection of the Patient Safety & Quality Improvement Act and the Medical Studies Act: Steps to Maximize State and Federal Privilege Protections | Chicago, Illinois

October 18, 2018

Presenter | Successful PSO Protections: Lessons Learned from Ingalls Memorial Hospital | Successful PSO Protections: Lessons Learned from Ingalls Memorial Hospital | Webinar

September 29 – October 3, 2018

Presenter | Important Legal Developments and Impact on MSP Responsibilities | Maximizing Your Peer Review Privilege and Confidentiality Protections Under State and Federal Law | NAMSS 42nd Educational Conference & Exhibition | Long Beach, California

June 20, 2018

Presenter | Answers to MSPs Most Difficult Questions | Webinar

May 15, 2018

Presenter | Overview of the Patient Safety Act | Chicago, Illinois

May 2–4, 2018

Presenter | Maximizing Peer Review Privilege Protection under Michigan Law and the Patient Safety Act | MAMSS 39th Annual Educational Conference | Thompsonville, Michigan

April 25–27, 2018

Presenter | Privileging Nightmares and Legal Ramifications | 2018 Annual NYSAMSS Conference | Albany, New York

April 11–13, 2018

Presenter | Do Your Medical Staff Bylaws Hurt or Help You?: Compliance Gaps and Best Practices | IAMSS 37th Annual Education Conference | Oak Brook, Illinois

March 20, 2018

Co-presenter | Medical Staff Rules, Regulations, Policies, and Procedures: Maximizing the Role of Medical Services Professionals and Staff Attorneys, Part III

March 4–6, 2018

Presenter | Integrating Medical Staffs: Challenges and Solutions | Healthcare Law & Compliance Institute | Dallas, Texas

December 13, 2017

Presenter | Illinois Medical Studies Act Under Attack: Problems and Proposed Solutions | Webinar

December 7, 2017

Presenter | Legal Update: Impact of Recent Cases on Patient Safety Work Product | Webinar

November 15, 2017

Presenter | PSO Legal Developments: Florida Hospital Options After *Charles* and *Edwards* | Webinar

October 21–25, 2017

Presenter | Legal Update: Legal Developments Affecting Medical Staff Professionals | Do Your Medical Staff Bylaws Help or Hurt You? Compliance Gaps and Best Practices | NAMSS 41st Educational Conference & Exhibition | Colorado Springs, Colorado

October 5, 2017

Presenter | Maximizing Your State and Federal Peer Review Protections in a Clinically Integrated Provider Network | IRMS 33rd Annual Risk Managers' Meeting | Normal, Illinois

July 19, 2017

Presenter | Writing Medical Staff Bylaws: How to Avoid Compliance Gaps and Implement Best Practices | Webinar

May 18–19, 2017

Presenter | NPDB Review and Reporting—Am I Responsible? | Illinois Association of Medical Staff Services 2017 Education Conference | Normal, Illinois

May 10–May 12, 2017

Presenter | Massachusetts Peer Review Privilege Protections: How Do They Apply? | MAMSS 34th Annual Education Conference | South Yarmouth, Massachusetts

May 3–5, 2017

Presenter | Best Steps to Avoid the Need for Fair Hearing & Data Bank Reports | MAMSS 38th Annual Conference | Battle Creek, Michigan

April 26–27, 2017

Presenter | “PSO Legal Update: Compliance and Defense Recommendations” | Vizient University Health System Consortium Joint Networks Meeting | Chicago, Illinois

March 27, 2017

Presenter | Midwest Alliance for Patient Safety PSO: Understanding PSO Privilege and Confidentiality | Webinar

March 5–7, 2017

Presenter | Think Tank Session: How Participation in a PSO Improves Quality Outcomes, Reduces Liability Risks and Enhances Reimbursement | Healthcare Law & Compliance Institute | Atlanta, Georgia

March 2, 2017

Presenter | Unique Advantages and Protections Offered by PSOs to Improve Patient Care | Webinar

February 22, 2017

Presenter | Legal Update: Review of Key Legal Decisions and Their Impact on Medical Services Professionals | GAMSS 1st Quarter 2017 Meeting | Alpharetta, Georgia

February 1, 2017

Scope of State Peer Review Statutory Privileges beyond Hospital Medical Staffs—Peer Review in Physician Groups, ACOs, CINs and PHOs | Webinar

November 8, 2016

Presenter | Impact of Recent PSO Regulatory and Legal Developments on PSOs and Participating Providers Part Two: Practical Application of Patient Safety Act Standards to Adverse Event Scenarios | Webinar

October 26, 2016

Presenter | Design and Implementation of Your PSES: A Dialog About Maximizing Protection and Improving Patient Care | Texas Hospital Association Patient Safety Organization Orientation and Collaborative Workshop | Austin, Texas

October 19, 2016

Presenter | Impact of Recent PSO Regulatory and Legal Developments on PSOs and Participating Providers Part One: Overview and Impact of Recent PSO Guidance and Guides on PSOs and Providers | Webinar

September 28, 2016

Presenter | Legal Implications of Working with a PSO | 2016 Vizient Clinical Connections Summit | Dallas, Texas

September 19, 2016

Presenter | What Every Medical Staff Professional Needs to Know About Patient Safety Organizations (PSOs) | Legal Update: Review of Key Legal Decisions and Their Impact on Medical Staff Professionals | 40th Annual NAMSS Educational Conference & Exhibition | Boston, Massachusetts

August 17–19, 2016

Presenter | Privileging Nightmares and the Legal Ramifications | Presenter | Unique Advantages and Protections Offered by PSOs to Improve Patient Care | 2016 Morrissey Technology and Educational Conference | Chicago, Illinois

June 21, 2016

Presenter | Impact of the HHS PSO Guidance on Advancing Quality and Maximizing Privilege Protections With a PSES Policy | Webinar

May 4–6, 2016

Presenter | New Data Bank Guidebook: Clarifications and Challenges | Michigan Association Medical Staff Services 37th Annual Conference | Midland, Michigan

May 4–7, 2016

Presenter | Patient Safety Act and Patient Safety Organizations | FAMSS 2016 Annual Educational Conference | St. Augustine, Florida

April 28–29, 2016

Presenter | Negligent Credentialing & MSSP Role in Hearings | IAMSS 33rd Annual Education Conference | Chicago, Illinois

April 27–29, 2016

Presenter | Negligent Credentialing | 2016 Annual NYSAMSS Conference | Albany, New York

April 20–21, 2016

Presenter | Credentialing and Privileging of APNs and PAs | Vizient 2016 Academic Medical Center Networks Meeting | Chicago, Illinois

April 19, 2016

Current Trends in Negligent Credentialing | Denver, Colorado

March 6–8, 2016

Presenter | Think Tank Session: Patient Safety Organizations—Compliance Requirements and How to Maximize Confidentiality and Privilege Protections | Healthcare Law & Compliance Institute | Westlake Village, California

March 3, 2016

Presenter | Impact of Recent Regulatory Changes on Medical Staff Bylaws: Proposed Amendments and Best Practices | Webinar

February 8, 2016

Co-presenter | ACO/CIN Provider Denials and Terminations: Procedural Protections, Immunities, and Databank Reporting | Physicians and Hospitals Law Institute | Austin, Texas

January 26, 2016

PSO 301: Discussion of PSO Court Cases and the Litigation Lessons Learned | Webinar

January 19, 2016

PSO 201: PSO Standards Applied to Real-World Scenarios | Webinar

January 12, 2016

PSO 101: Overview of Patient Safety Act | Webinar

November 19, 2015

Participant | Optimizing Health System Privilege and Confidentiality Protections and Improving Patient Care by Participating in a Patient Safety Organization | Webinar

November 16, 2015

Presenter | Fundamentals of Hospital Medical Staff Issues: Minimizing Risk and Maximizing Collaboration | Fundamentals of Health Law | Chicago, Illinois

November 13, 2015

Panelist | Maximizing Privileges for Peer Review Activities – State Law Protection or the Patient Safety Act? | CHRMS Law Day 2015 | Chicago, Illinois

October 3–7, 2015

Presenter | How to Avoid or Limit the Need for Peer Review Fair Hearings and Data Bank Reports | NAMSS 39th Educational Conference & Exhibition | Seattle, Washington

September 17, 2015

Presenter | An Advanced Look at the New NPDB Guidebook | Webinar

August 19–21, 2015

Panelist | Efficient Credentialing and Privileging Decision Making in a Healthcare Network | Panelist | PSO Update and MCCM Risk Management Demonstration, Including the New PSO Module | 2015 Morrissey Technology and Educational Conference | Chicago, Illinois

July 30, 2015

Panelist | The Changing PSO Landscape: National & Legal Perspectives | Webinar

May 15, 2015

Presenter | Massachusetts Legal Update | MAMSS 32nd Annual Education Conference | North Falmouth, Massachusetts

May 5, 2015

Presenter | Dealing with Disruptive Physicians | MAMSS 36th Annual Conference | Grand Rapids, Michigan

April 30–May 1, 2015

Presenter | Disruptive, Aged & Impaired Physicians Legal Updates | Presenter | Legal Updates: NYS Cases and Statutory Developments | 2015 Annual NYSAMSS Conference | Albany, New York

April 23, 2015

Presenter | Injury Prevention: CMS Updates: What Must Go Into Your Bylaws | Illinois Association Medical Staff Services 34th Annual Education Conference | Oak Brook, Illinois

April 13, 2015

Presenter | Final Medicare Medical Staff Conditions of Participation: What Should Be in Your Bylaws | GAMSS Spring Conference | Savannah, Georgia

March 1–3, 2015

Speaker | Outpatient Ancillary Services: Creative Structures for Competing into the Future | Health Care Law and Compliance Institute | Weston, Florida

December 17, 2014

Presenter | Case Law Updates and Implications for Member PSES Activity | Webinar

November 20, 2014

Panelist | Trends in Regulation and the Federal Trade Commission Update | Center for Advancing Provider Practices 2014 National Summit | Chicago, Illinois

November 12–14, 2014

Presenter | Fundamentals of Hospital/Medical Staff Issues: Minimizing Risk and Maximizing Collaboration | Fundamentals of Health Law | Chicago, Illinois

November 11, 2014

Presenter | Final CMS CoPs: Navigating Revised Medical Staff Standards and New Requirements | Webinar

November 5, 2014

Presenter | Impact of Health Care Reform on Provider Liability | Coverys Conference – Changes in Healthcare's Effects on Medical Professional Liability | Boston, Massachusetts

November 4, 2014

Presenter | Child Health PSO Implementation | Webinar

October 21, 2014

Presenter | Impact of Health Care Reform on Provider Liability | Coverys Conference – Changes in Healthcare's Effects on Medical Professional Liability | East Lansing, Michigan

October 4–8, 2014

Presenter | *The New NPDB Guidebook: What's Old and What's New?* | NAMSS 38th Education Conference & Exhibition | New Orleans, Louisiana

September 17, 2014

Presenter | Medical Staff Bylaws: Compliance Gaps and Best Practices | Webinar

September 10, 2014

Presenter | Medical Staff Bylaws: Compliance Gaps and Best Practices | Webinar

May 14–16, 2014

Presenter | Do Your Medical Staff Bylaws Hurt or Protect You?
Identification of Compliance Gaps and Best Practices | MAMSS 31st
Annual Education Conference | Falmouth, Massachusetts

May 8, 2014

Presenter | Patient Safety Organizations: Optimizing Protection From
Discovery Under the Patient Safety Act | Webcast

May 1–2, 2014

Presenter | Health Care Arbitration and Peer Review Hearings |
Chicago, Illinois

April 23–25, 2014

Presenter | NPDB: The Guidebook Changes and How They May
Affect You | New York Association of Medical Staff Services Annual
Education Conference | Albany, New York

April 24–25, 2014

Presenter | Do Your Medical Staff Bylaws Hurt or Protect Your
Identification of Compliance Gaps and Best Practices | IAMSS 33rd
Annual Education Conference | Chicago, Illinois

April 7–8, 2014

Panelist | Discussion on Patient Safety Organizations (PSOs) |
Presenter | Impact of Healthcare Reform on Pediatric Hospital Liability
| Risk Managers Forum | Atlanta, Georgia

March 20, 2014

Presenter | The ABCs of Antitrust in Health Care, Part VI: Medical
Staff Privileges, Exclusive Physician Contracts, and Peer Review |
Webinar

November 20, 2013

Presenter | Impact of Health Care Reform on Provider Liability |
Webinar

November 3–5, 2013

Presenter | Fundamentals of Hospital Medical Staff Issues: Minimizing
Risk and Maximizing Collaboration | Fundamentals of Health Law |
Chicago, Illinois

October 28, 2013

Presenter | Patient Safety Organizations: Legal Developments and
Compliance Guidance | ASHRM 2013 Annual Conference &
Exhibition | Austin, Texas

October 3, 2013

Presenter | Patient Safety Organization Overview – a Legal
Perspective | Webinar

September 25, 2013

Presenter | Patient Safety Organizations: Legal Protection
Opportunities and Challenges | Quantros Pharmacy Quality & Safety
Summit | Sarasota, Florida

September 24, 2013

Panelist | Evidence Based Risk Management: Using a Patient Safety
Organization to Validate Risk Management Efforts | Webinar

September 21–25, 2013

Speaker | The Evolution of the Accountable Care Organization and Accountable Care Organizations: Overview and Impact on Medical Staff Professionals | NAMSS 37th Educational Conference & Exhibition | Hollywood, Florida

September 18, 2013

Speaker | The PSO Legal Environment | Child Health Patient Safety Organization Annual Meeting | Chicago, Illinois

August 14, 2013

Presenter | Overview of Significant Changes from Affordable Care Act of 2010 | Morrissey Leadership Council Meeting | Chicago, Illinois

May 15, 2013

Presenter | Managing Peer Review Hearings and Litigation | Webinar

May 15–17, 2013

Presenter | Revisions to the Medicare CoPs and The New HIPAA Omnibus Privacy Rules: In the Trenches Implications for Expanding Healthcare Systems | 2013 30th Annual MAMSS Education Conference | Falmouth, Massachusetts

May 8, 2013

Presenter | Managing Peer Review Investigations: How to Avoid Hearings and Litigation | Webinar

April 25, 2013

Speaker | Negligent Credentialing – Hypothetical Case and Best Practices to Limit Exposure | IAMSS 32nd Annual Education Conference | Normal, Illinois

April 24–26, 2013

Presenter | Impact of Recent Revisions to Medicare Conditions of Participation and Dealing with Disruptive, Impaired or Aging Practitioners | 2013 Annual NYSAMSS Conference | Albany, New York

April 17, 2013

Presenter | Challenges and Successes to PSO Protections to Date | Center for Patient Safety Annual PSO Participant Meeting | Columbia, Missouri

March 17–20, 2013

Speaker | The Impact of ACOs on Liability | Hospital Insurance Forum's 2013 Spring Membership Meeting | Scottsdale, Arizona

February 21, 2013

Presenter | Practical Guidance and Proposed Solutions in Response to HIPAA Omnibus Final Rule | Webinar

January 10, 2013

Moderator | Graduate Medical Education Bootcamp Webinar Series, Part V: Fellows (Advanced) | Webinar

October 7–12, 2012

Presenter | Patient Safety Organizations: Legal Update and Practical Solutions After Walgreens Case | American Society for Healthcare

Risk Management 2012 Annual Conference & Exhibition | National Harbor, Maryland

September 28, 2012

Speaker | Impact of Health Care Reform on Provider Liability: Issues and Proposed Solutions | IPT/IRMS 28th Annual Risk Managers' Meeting | East Peoria, Illinois

September 23, 2012

Speaker | Accountable Care and Shared Savings Programs - Where Do Urologists Fit In | Fifth Annual AACU State Society Network Advocacy Conference | Rosemont, Illinois

September 11–14, 2012

Presenter | Patient Safety Organizations: Legal Update and Practical Solutions | UHC Annual Conference 2012 | Orlando, Florida

September 5–6, 2012

Presenter | Dealing with Disruptive, Impaired Practitioners and Aging Practitioners and Hospital Liability in an Era of Health Care Reform | National Association Medical Staff Services 36th Annual Conference & Exhibition | San Francisco, California

August 15–17, 2012

Presenter | Key Regulatory Update – Healthcare Reform, Including Status of Accountable Care Organizations (ACO) and Patient Safety Organizations (PSOs) | 17th National Morrissey User Group Meeting | Chicago, Illinois

June 24–27, 2012

Presenter | Systems-Based Approach to Quality: Critical Liability and Accreditation Challenges and Exposures and Enterprise Risk Management and Conducting Peer Review in Evolving Health Systems | AHLA 2012 In-House Counsel Program and Annual Meeting | Chicago, Illinois

May 18, 2012

Presenter | 2012 Update: Impact of Accountable Care Organizations (ACOs) and Health Care Reform on Credentialing, Privileging, and Peer Review | Massachusetts Association of Medical Staff Services Annual Spring Conference | South Yarmouth, Massachusetts

May 10, 2012

Presenter | The Hospital Medical Staff of the Future Webinar Series, Part III: The Jigsaw Puzzle: Credentialing and Privileging Providers in the Era of Healthcare Reform | Webinar

March 22, 2012

Presenter | The Affordable Care Act in 2012: Implications for Physicians, Quality Management and Medical Staff Services Professionals | Webinar

March 2, 2012

Presenter | Impact of Health Care Reform on Corporate Negligence and Related Hospital Liability Standards | Chicago Bar Association Health Law Committee Meeting | Chicago, Illinois

January 19, 2012

Presenter | The Affordable Care Act in 2012: Understanding the Changes | Webinar

January 11, 2012

Panelist | Volume to Value: Strategies for Maximizing Your Margins | Chicago, Illinois

October 18–19, 2011

Presenter | Patient Safety Organizations: Legal Update and Practical Solutions After Walgreens Case | American Society for Healthcare Risk Management 2011 Annual Conference & Exhibition | Phoenix, Arizona

October 5–7, 2011

Presenter | What the Risk Manager Should Know About Medical Staff Bylaws | Illinois Risk Management Services Annual Risk Managers' Meeting | Normal, Illinois

October 6, 2011

Presenter | PSOs Made Easy! | Webinar

September 28, 2011

Presenter | Disruptive Physicians: From Credentialing to Disciplinary Action | Webinar

September 24–28, 2011

Presenter | Building a Foundation for Accountability and Affordability...Healthcare Reform in 2011 and Beyond | National Association Medical Staff Services 35th Annual Conference & Exhibition | Dallas, Texas

September 21–23, 2011

Speaker | United Healthcare Consortium Annual Meeting | Chicago, Illinois

September 17, 2011

Presenter | Ethics and Integrity in Healthcare Quality Practice | 36th Annual National Association for Healthcare Quality Educational Conference | Sacramento, California

September 9, 2011

Presenter | Patient Safety Organizations Overview, Benefits and Practical Applications Under Health Care Reform | Chicago Bar Association Health Law Committee Meeting | Chicago, Illinois

August 17, 2011

Presenter | Building a Foundation for Accountability and Affordability...Healthcare Reform in 2011 and Beyond and Patient Safety Organizations (PSO) – Definition, Overview and Benefits | 16th National Morrissey User Group Meeting | Chicago, Illinois

June 26–29, 2011

Presenter | Impact of ACOs on Physician/ Provider Membership Decisions | AHLA Annual Meeting and In-House Counsel Program | Boston, Massachusetts

May 20, 2011

Presenter | Current Issues in Negligent Credentialing and Impact of Accountable Care Organizations (ACOs) and Health Care Reform on Credentialing, Privileging and Peer Review | 2011 Annual MAMSS Educational Conference | Boston, Massachusetts

May 19, 2011

Presenter | Legal Update: Case Developments in New York that Affect MSPs and Impact of Accountable Care Organizations (ACOs) and Health Care Reform on Credentialing, Privileging and Peer Review | 2011 Annual NYSAMSS Educational Conference | Niagara Falls

May 5, 2011

Presenter | Current Issues in Negligent Credentialing Parts 1 and 2 | Presenter | Case Developments that Affect Florida MSPs | Presenter | Effective Documentation of Peer Review Under Amendment 7 | Presenter | Impact of | 30th Annual FAMSS Educational Conference | Daytona Beach, Florida

April 28–29, 2011

Presenter | Legal Update | 30th Annual IAMSS Education Conference | Chicago, Illinois

April 14, 2011

Presenter | Retaliation Against Whistle Blowers: A Chronic Problem or Isolated Occurrence? | Presenter | PSOs: To Participate or Not: Advantages, Disadvantages and Questions Answered | University HealthSystem Consortium's Joint Council Meeting: Maximizing Quality and Safety, Minimizing Risk | Phoenix, Arizona

February 11, 2011

Presenter | Credentialing Issues 2011 | Webinar

January 29–31, 2011

Speaker | Mastering Medical Leadership | Indian Wells, California

January 29–31, 2011

Speaker | Advanced Credentialing and Privileging Retreat | Indian Wells, California

January 27–29, 2011

Speaker | Medical Executive Committee Institute | Indian Wells, California

November 6, 2010

Speaker | Advanced Credentialing and Privileging Retreat | Boca Raton, Florida

November 6, 2010

Speaker | Mastering Medical Leadership | Boca Raton, Florida

November 5, 2010

Speaker | Low-Volume/No-Volume Practitioner | Speaker | Low-Volume/No-Volume Practitioners: What's the Solution for Your Hospital? | Speaker | Impaired and Aging Physicians | Speaker | Legal Update: Case Developments in Maryland that Affect MSPs | Speaker | MS | MAMSS 2010 Fall Educational Conference | Annapolis, Maryland

November 4, 2010

Speaker | Disruptive Physicians: From Credentialing to Disciplinary Action | Webinar

October 18, 2010

Speaker | Negligent Credentialing Developments: Impact of Recent Cases and New Joint Commission Medical Staff Standards | 2010 Legal & Compliance Council Annual Meeting | Rosemont, Illinois

October 7, 2010

Presenter | Debriefing on the FTC/CMS/OIG Workshop on the Legal Issues Related to Accountable Care Organizations (ACOs) | Webinar

October 2–6, 2010

Speaker | Impact of MS.01.01.01. on Bylaws and Medical Staff Governance | NAMSS 34th Annual Conference & Exhibition | Orlando, Florida

August 26, 2010

Presenter | Medical Staff Credentialing and Healthcare Reform | Webinar

July 15, 2010

Presenter | Legal and Practical Strategies in Dealing with Disruptive Physicians | Chief Medical Officers Forum | Oak Brook, Illinois

June 29, 2010

Speaker | 2010 Annual Meeting & In-House Counsel Program | Seattle, Washington

June 17, 2010

Presenter | Patient Safety Organizations: A Fundamental Tool in the World of Health Care Reform, Enhanced Reimbursement, Quality Improvement and Confidentiality Protections | Webinar

June 17, 2010

Presenter | A Strategic Approach to Managing Risk in an Environment of Heightened Scrutiny | Not Your Average Fraud Seminar | Chicago, Illinois

June 10, 2010

Presenter | Dealing with Disruptive Physicians | Physician-Legal Issue Conference | Chicago, Illinois

June 10–12, 2010

Presenter | Medical Executive Committee Institute | Chicago, Illinois

June 8, 2010

Speaker | Navigate MS.01.01.01 with NAMSS | Webinar

May 11, 2010

Speaker | The Final Verdict on MS.01.01.01 | Webinar

May 10, 2010

Speaker | Health Care Fraud | 16th Annual Education Symposium | Geneva, Illinois

May 7, 2010

Speaker | Current Issues in Negligent Credentialing | Speaker | The Impact of PSO Confidentiality and Privilege Protections on the Peer Review Process | Speaker | Best Practices in Initial Appointment and Reappointment Procedures | Credentialing Resource Center Symposium | Las Vegas, Nevada

May 6, 2010

Presenter | Developments in Negligent Credentialing and Strategies for Limiting Liability | Presenter | Best Practices in Appointment and Reappointment Procedures | Presenter | Impact of MS 01.01.01 on Medical Staff Bylaws | 2010 NYSAMSS Annual Education Conference | Albany, New York

April 30, 2010

Presenter | Patient Safety Organizations—To Participate or Not: That Is the Question | CHRMS' 30th Anniversary Annual Meeting | Chicago, Illinois

February 26, 2010

Presenter | Gaining Greater Peer Review Protections Under Patient Safety Organizations | Medical Staff, Credentialing, and Peer Review Practice Group Mid-Year Luncheon | Miami, Florida

January 17, 2010

Speaker | Can I Be Sued? | Speaker | Recent Credentialing Cases | Advanced Credentialing and Privileging Retreat | Palm Springs, California

January 16, 2010

Presenter | Case #1: Hospital Financial Performance and the Medical Staff | Presenter | Case #2: Legal and Regulatory Impact on Privileging Decisions Community | Mastering Medical Leadership | Palm Springs, California

January 16, 2010

Speaker | Healthcare Law: What Medical Staff Leaders Must Know to Play by the Rules and Stay Out of Trouble and How to Manage a Fair Hearing and Investigation | Medical Executive Committee Institute | Palm Springs, California

December 3–4, 2009

Speaker | NAMSS Professional Development for Credentialing Specialists with Overview of Case Law | Downers Grove, Illinois

December 1, 2009

Presenter | Joint Commission Update: Final Telemedicine Standards and Proposed Medical Staff Standards—What You Need to Know Now | Webinar

November 13, 2009

Speaker | How Your Bylaws Will Be Affected By MS.01.01.01 | MAMSS 2009 Fall Educational Conference | Laurel, Maryland

November 7, 2009

Speaker | Medical Staff Bylaws: How to create documents that are clear, compliant, and fair | GMSI Pre-Conference Workshops | Naples, Florida

October 5–7, 2009

Speaker | Patient Safety Organizations: The Impact on Hospitals and Medical Services Professionals | Stacking the Chips in Healthcare: Building a Wealth of Knowledge | Reno, Nevada

October 1, 2009

Presenter | How to Expand Existing Peer Review Protections, Obtain Active Physician Participation and Comply with TJC Standards | Chicago, Illinois

September 24, 2009

Speaker | Achieving Medical Staff Greatness – The Role of Trustees and Management | Galena, Illinois

August 26, 2009

Speaker | Addressing Healthcare Worker Illness | 2009 Influenza Planning Conference | Chicago, Illinois

August 20, 2009

Speaker | Economic Credentialing—The Changing Landscape | 14th National Morrissey User Group Meeting | Chicago, Illinois

August 18, 2009

Speaker | Patient Safety Organizations: What You Need to Know to Implement a PSO Program and Manage Confidentiality and Privilege Protections | Chicago, Illinois

July 28, 2009

Moderator | Economic Credentialing—Dead or Alive in an Era of Healthcare Reform and Competition?

July 14, 2009

Speaker | Dialogue on Discipline: Two Perspectives on Physician Discipline and Implementing New Peer Review Legislation | Webinar

June 10, 2009

Presenter | New Federal Legislation and its Impact on Medical Malpractice Litigation: The Implications of the Federal Patient Safety Act for Your Healthcare Clients | Chicago, Illinois

May 27–30, 2009

Speaker | Patient Safety Organizations | The 26th Annual MAMSS Education Conference | South Yarmouth, Massachusetts

May 14–15, 2009

Speaker | Top 5 Credentialing Cases: What Everyone Should Know | Las Vegas, Nevada

May 7, 2009

Presenter | "Never Events," Payors Refusal to Pay and Industry Demand for Improved Quality | 15th Annual Health Financial Management Association Education Session and Golf Outing | Medinah, Illinois

May 5, 2009

Speaker | The American Medical Association Physician Leadership in Patient Safety Organizations | Webinar

April 29–May 1, 2009

Presenter | Impact of Joint Commission Standards and Recent Case Law on Negligent Credentialing Claims | 2009 Annual Educational Conference | Albany, New York

April 23, 2009

Presenter | Legal Updates in the Health Care Industry | Springfield, Illinois

April 22, 2009

Speaker | Patient Safety Organizations – Basics for Health Lawyers | Chicago, Illinois

March 8–10, 2009

Speaker | UHC 2009 Performance Excellence Forum: Sustaining the Art and Science of Service | Lake Buena Vista, Florida

February 19, 2009

Presenter | Patient Safety Organizations: A Practical Guide to Understanding and Implementing a PSO Program and Managing Confidentiality and Privilege Protections | Chicago, Illinois

June 6–8, 2009

Speaker | Healthcare Law: What Medical Staff Leaders Must Know to Play by the Rules and Stay Out of Trouble | Medical Executive Committee Institute | Hilton Head Island, South Carolina

October 11–15, 2008

Panelist | Negligent Credentialing Cases on the Rise: Are Hospitals at Greater Risk? | NAMSS Annual Conference | Milwaukee, Wisconsin

September 26, 2008

Presenter | Negligent Credentialing Developments | Presenter, Protection of Documents | MAMSS 2008 Fall Education Conference | Baltimore, Maryland

September 24, 2008

Presenter | Kadlec Reversed: Navigating Exclusive Contracts and Employment Agreements to Ensure Physician Competency | Webinar

September 11–12, 2008

Speaker | Hot Legal Topics for Hospital Leaders | IHA's Leadership Summit | Galena, Illinois

September 10–12, 2008

Speaker | Negligent Credentialing Issues | 24th Annual Risk Managers Meeting | Springfield, Illinois

August 22, 2008

Presenter | Poliner Decision Reversed: Strategies for Effective Peer Review Processes Amid Legal Uncertainty | Webinar

July 22, 2008

Negligent Credentialing Webinar

June 4, 2008

Panelist | Kadlec Reversed: How to Collect and Share Credentialing Data While Avoiding Legal Risk | Webinar

May 15–16, 2008

Presenter | Health Care Law Update | 2008 Annual Education Conference | Oak Brook, Illinois

May 7–9, 2008

Presenter | Improving Credentialing Practices and Reducing Liability Exposure After *Kadlec* | North Carolina Association Medical Staff Services' Annual Meeting | Myrtle Beach, South Carolina

April 16, 2008

Presenter | Negligent Credentialing Developments: Impact of Recent Cases and New Joint Commission Medical Staff Standards | Chicago, Illinois

March 5, 2008

Presenter | Legal Developments Affecting Small and Rural Hospitals | Illinois Hospital Association's Small and Rural Membership Meeting | Springfield, Illinois

October 3, 2007

Presenter | Improving Credentialing Practices and Reducing Liability Exposure After *Kadlec* | Presenter | Final Rule MS.1.20: Back to the Past | Setting the Stage for Excellence in Healthcare - Start Spreading the News! | New York, New York

September 19, 2007

Panelist | Performance Monitoring, Poliner, and P4P: Address Quality and Utilization While Avoiding Peer Review Litigation | Audio Conference

September 5, 2007

Panelist | The New Joint Commission Standards — MS.1.20

June 24–27, 2007

Presenter | New Joint Commission Standards Affecting Hospital/Physician Relations | 2007 In-House Counsel Program and Annual Meeting | Chicago, Illinois

June 22, 2007

Speaker | Hospital Counsel/Medical Staff Counsel: Conflicting Perspectives on Current Medical Staff Legal Issues | Physician-Legal Issues Conference | Chicago, Illinois

May 31–June 1, 2007

Presenter | Impact of *Kadlec* on Credentialing Procedures | Annual Education Conference for the Massachusetts Association for Medical Staff Services (MAMSS) | South Yarmouth, Massachusetts

May 23, 2007

Presenter | Impact of Recent Cases on Credentialing Practices and Peer Review Liability | Impact of Recent Cases on Credentialing Practices and Peer Review Liability | Webinar

March 15, 2007

Presenter | The Challenge of *Kadlec*: Improving Credentialing Candor While Avoiding Legal Risk | Audio Conference

October 22–27, 2006

Panelist | The Growing Impact of Conflict of Interest Issues on Cardiovascular Device Development and the Clinical Trial Process | 17th Annual Scientific Symposium of Transcatheter Cardiovascular Therapeutics 2006 | Washington, DC

October 13–14, 2006

Presenter | Peer Review and Performance Improvement | SCORCH 2006 Program | Chicago, Illinois

June 1–2, 2006

Presenter | JCAHO 2007 Changes and Challenges | Massachusetts Association of Medical Staff Services | South Yarmouth, Massachusetts

Memberships

- American Bar Association
- American Health Lawyers Association, Chair of the Medical Staff, Credentialing and Peer Review Practice Group
- Illinois Association Medical Staff Services
- Illinois Association of Healthcare Attorneys
- New York State Association for Medical Staff Services
- Northlight Theatre, Board of Directors
- National Association Medical Staff Services, Board of Directors
- National Practitioner Data Bank Executive Committee
- DePaul College of Law, Mary and Michael Jaharis Health Law Institute Advisory Board



Screen Reader Content

Health Care Perspectives - A Health Care Industry Knowledge Resource

We have placed cookies on your device to help us understand how you use our website. Details of the cookies we use and instructions on how to disable them are set forth in our Cookie Notice. By using this website without disabling or blocking cookies, you agree to our use of cookies. I Agree